

SUSTAINABLE INFRASTRUCTURE HOLDING COMPANY

Q3 2025 EARNINGS PRESENTATION

AGENDA

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HIGHLIGHTS Q3 2025

A low-angle photograph of a modern glass skyscraper, showing its repetitive window patterns and structural lines. The image is overlaid with large, semi-transparent blue geometric shapes: a large triangle on the left and a smaller one on the right, creating a dynamic, architectural composition.

Operational Highlights Q3 2025



Ports

Commencement of MPT Operations

Financial impact of new concessions is reflected in Q3 2025.



M&A

2 New Acquisitions:

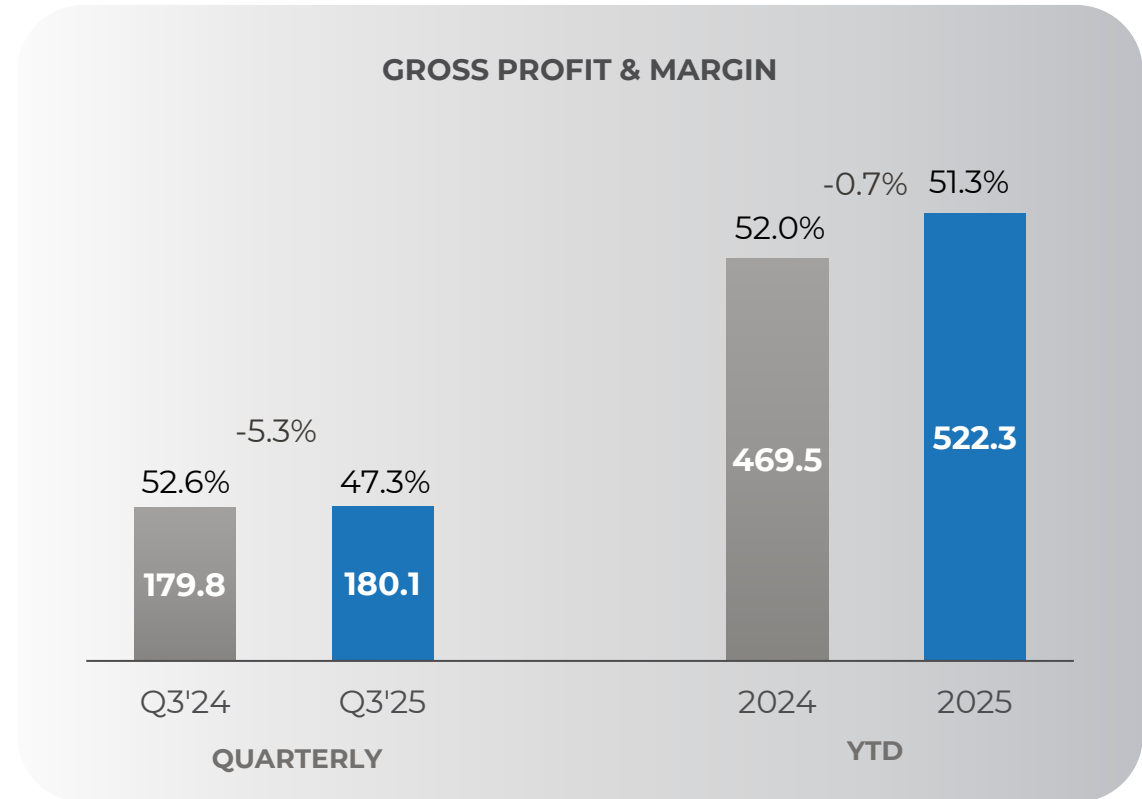
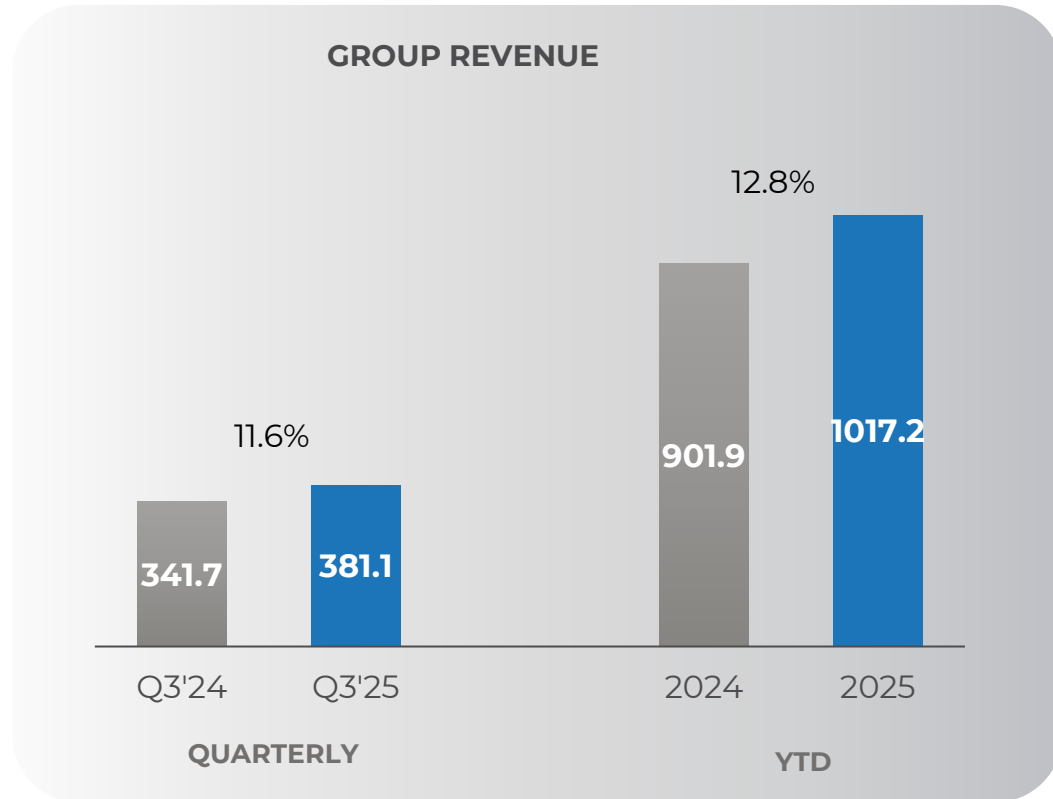
PSS and Transcorp

FINANCIAL PERFORMANCE

A low-angle photograph of a modern glass skyscraper, showing its repetitive window patterns and structural lines. The image is overlaid with large, semi-transparent blue geometric shapes: a large triangle on the left and a smaller one on the right, creating a dynamic, architectural composition.

Income Statement Highlights

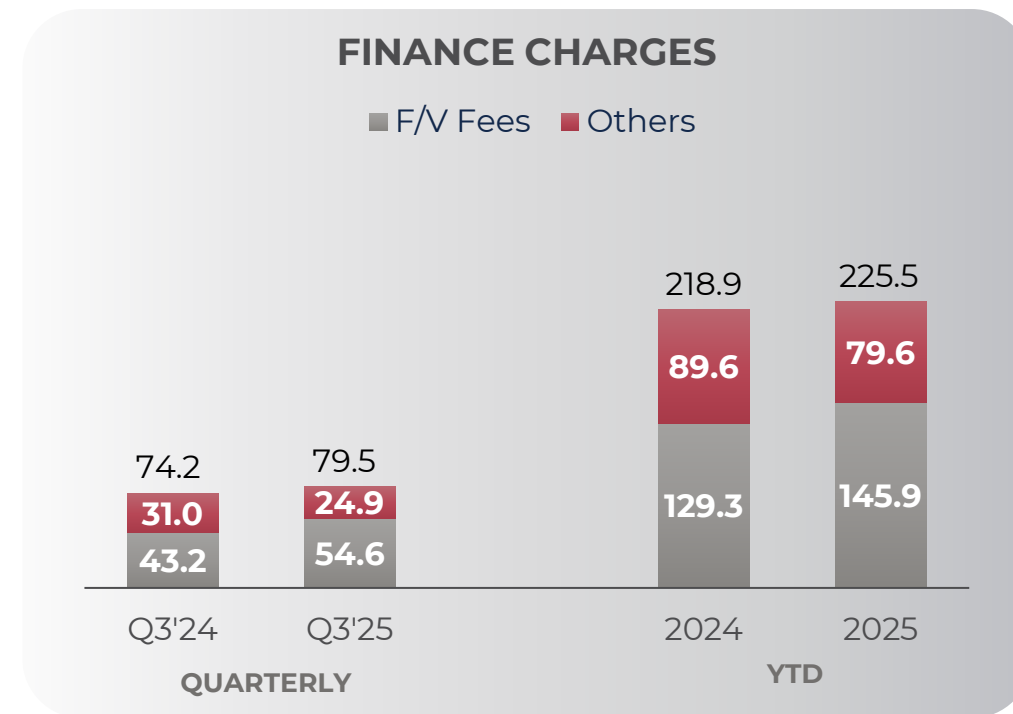
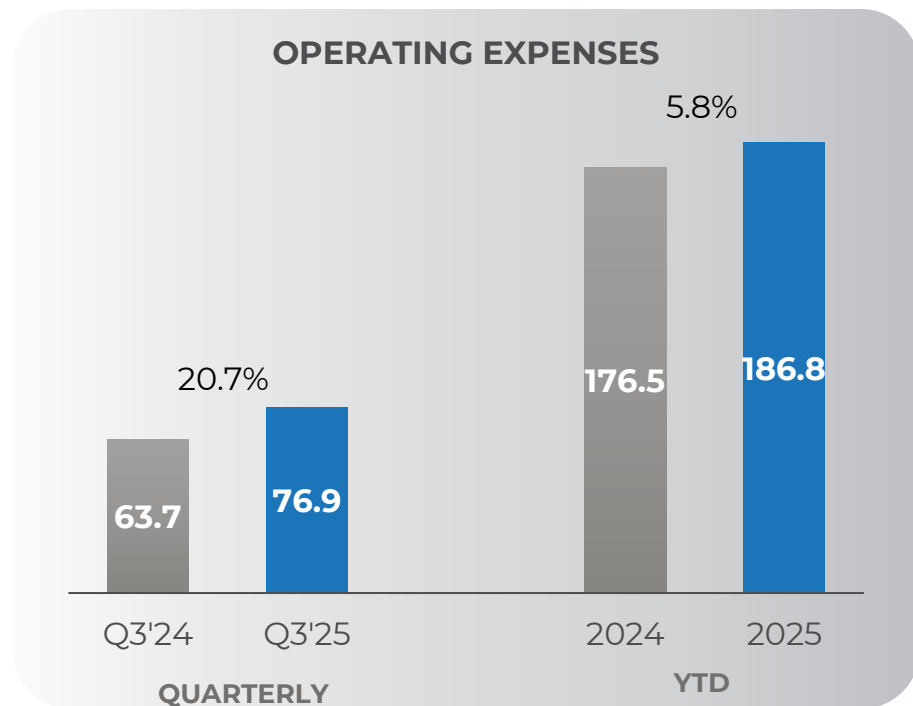
SAR millions (adjusted: excludes accounting construction revenue)



- **Revenue** YTD up by 12.8% mainly driven by Ports segment MPT & ports international
- **Gross profit** up 11.2% compared to last year due to increase in revenue in ports & logistics segment.

OPEX and Financial charges

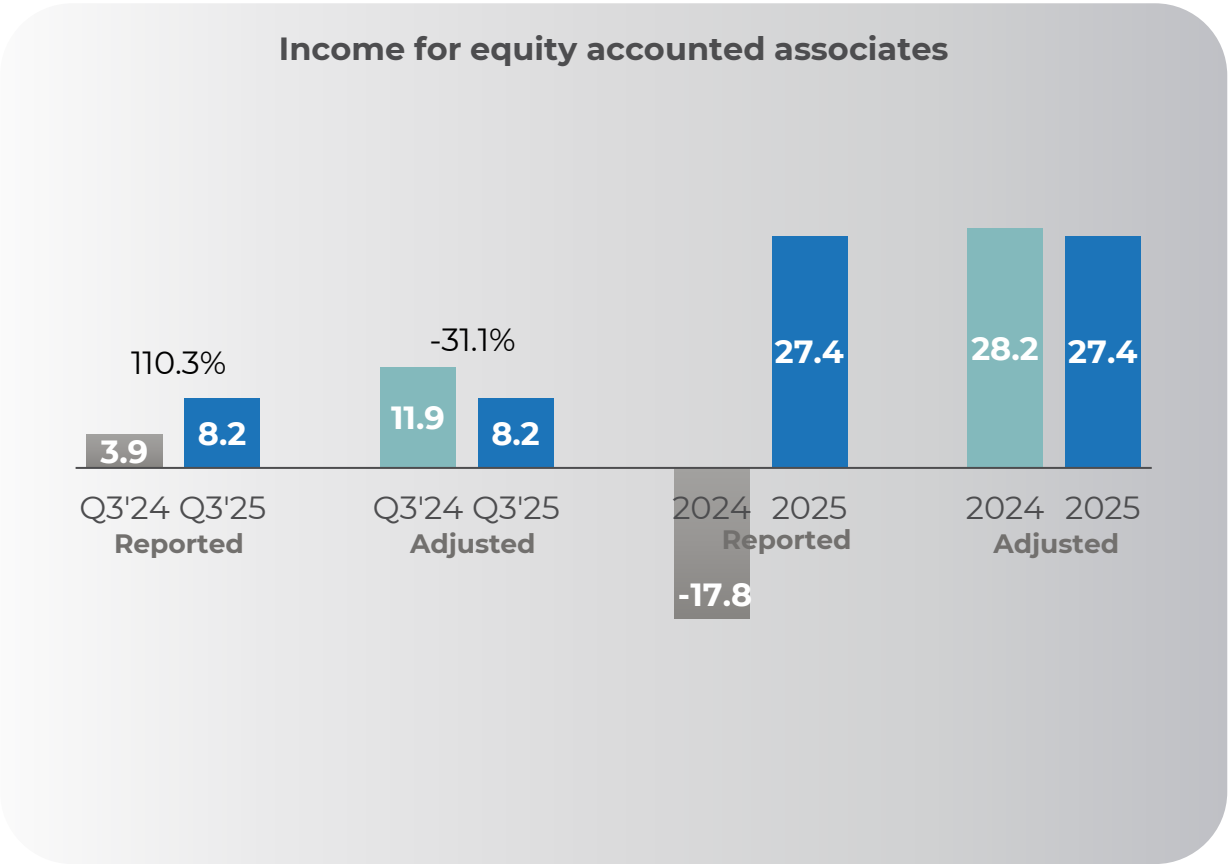
SAR millions



- **Operating expenses** increased 5.8% YoY mainly due to MPT.
- **Finance charges** increased 3.0% YoY due to MPT fixed and variable fees

Income from equity accounted associates

SAR millions

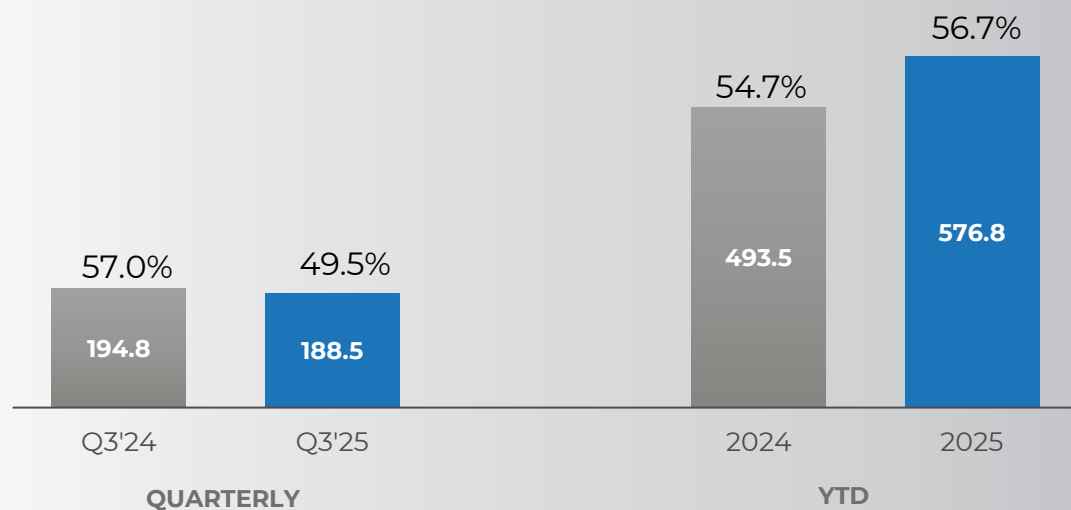


(M SAR)	Quarterly		YTD	
	Q3'24	Q3'25	2024	2025
Tawzea	7.8	4.0	-17.9	11.6
S.A.Talke	6.0	5.7	17.2	20.4
Others	-9.9	-1.5	-17.1	-4.6
Total	3.9	8.2	-17.8	27.4

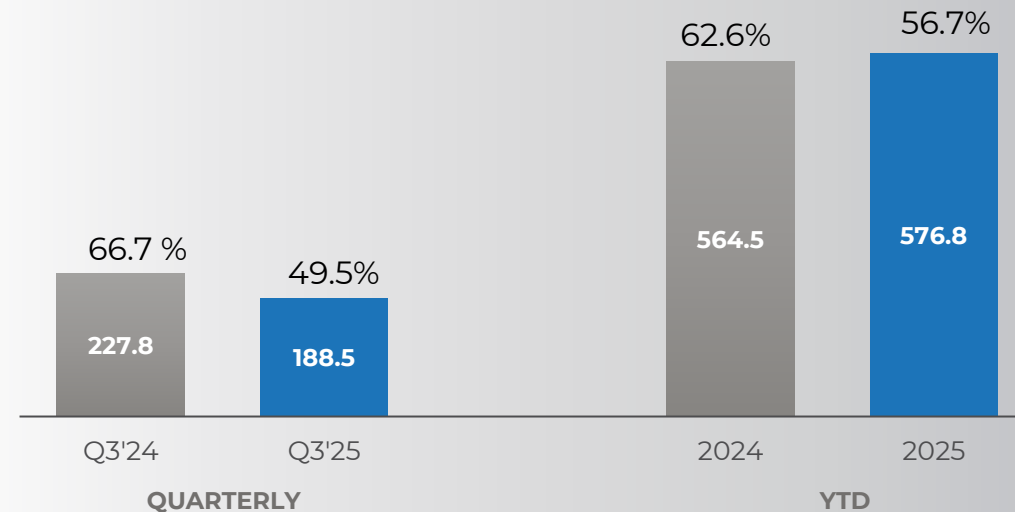
EBITDA

SAR millions

Reported EBITDA & MARGIN



ADJUSTED EBITDA & MARGIN

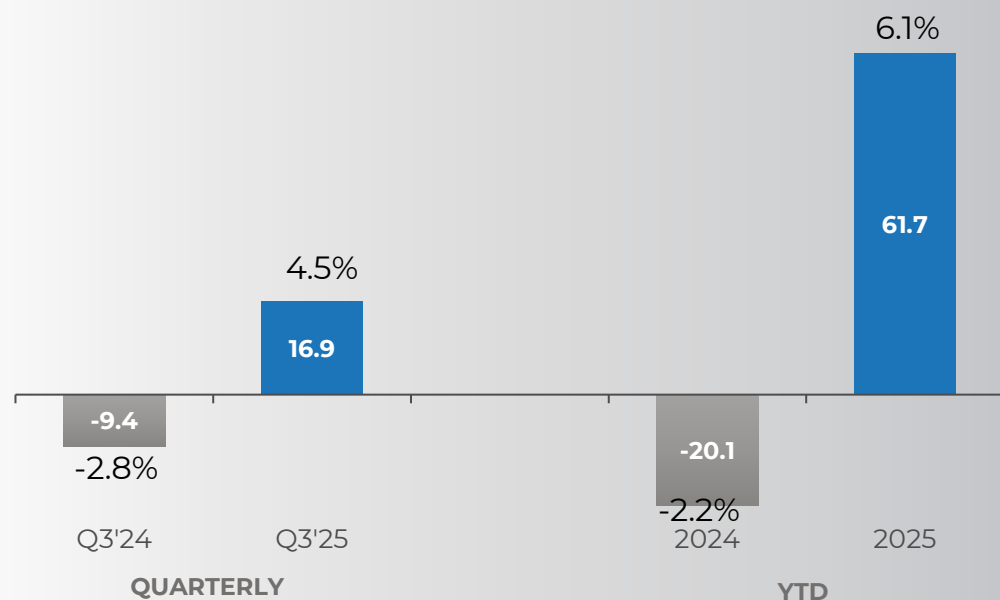


- **Adjusted EBITDA** increased YoY by 2.2% as an increase in GP margin was offset by an increase in operating expenses (primarily due to MPT).

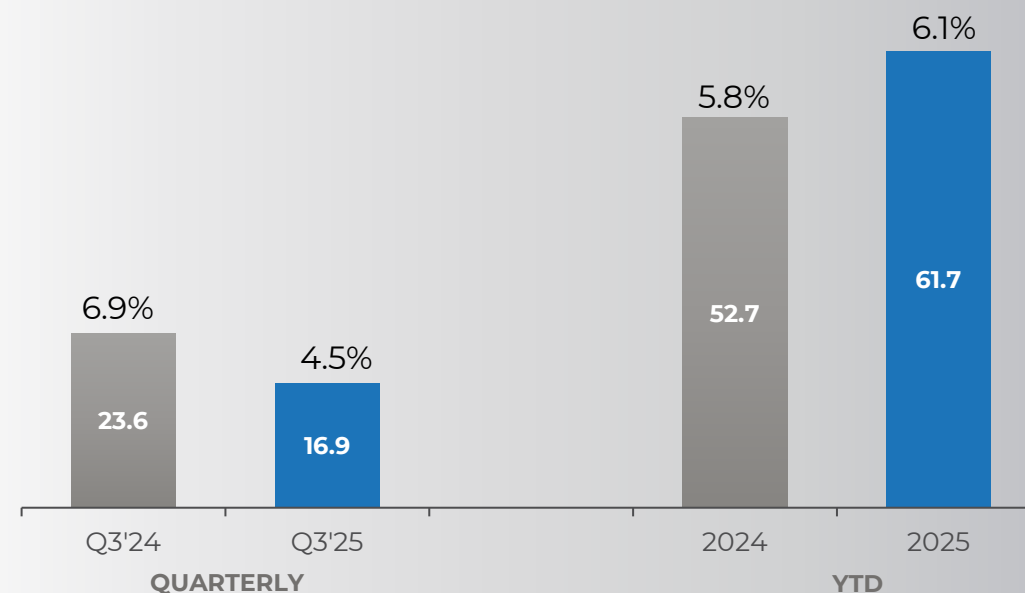
Net Income

SAR millions

Reported NET INCOME & MARGIN



ADJUSTED NET INCOME & MARGIN



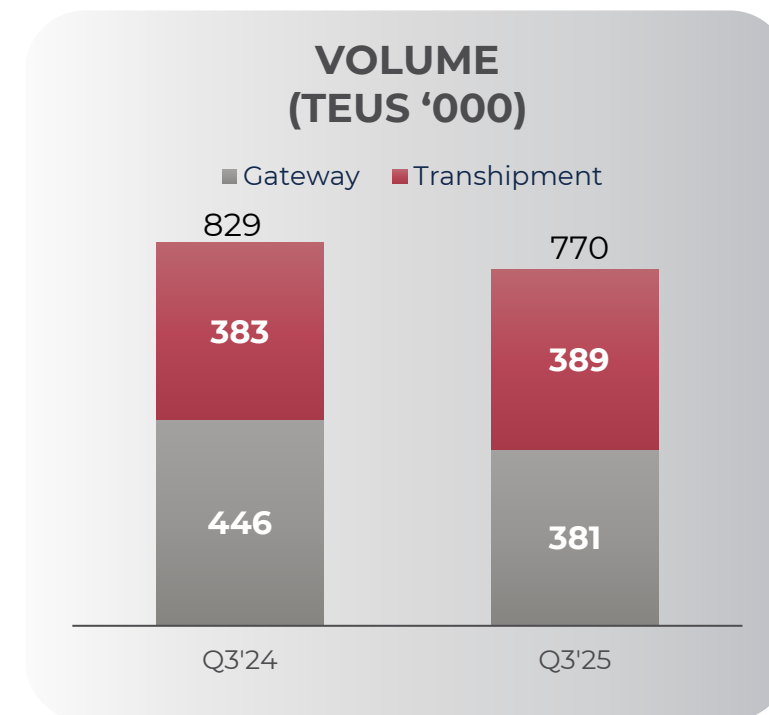
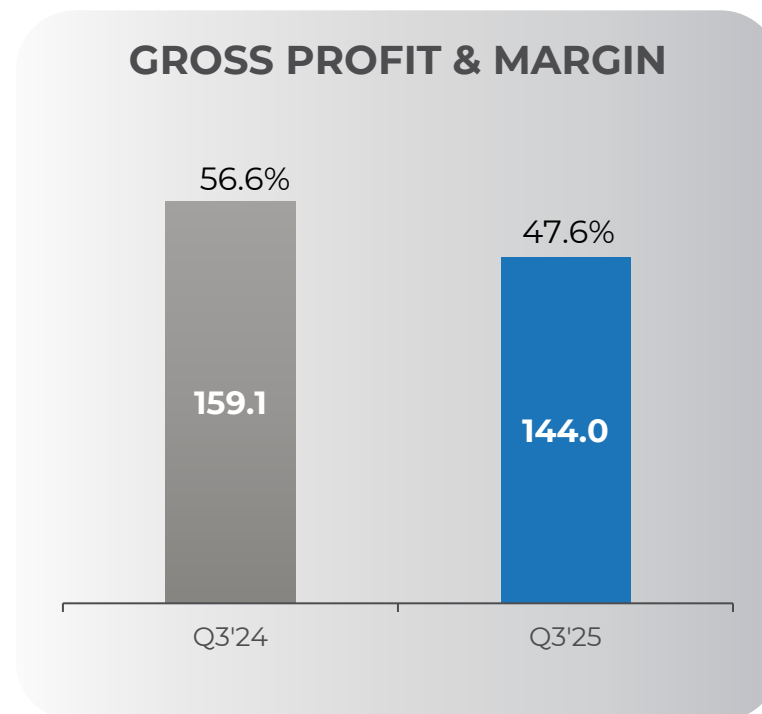
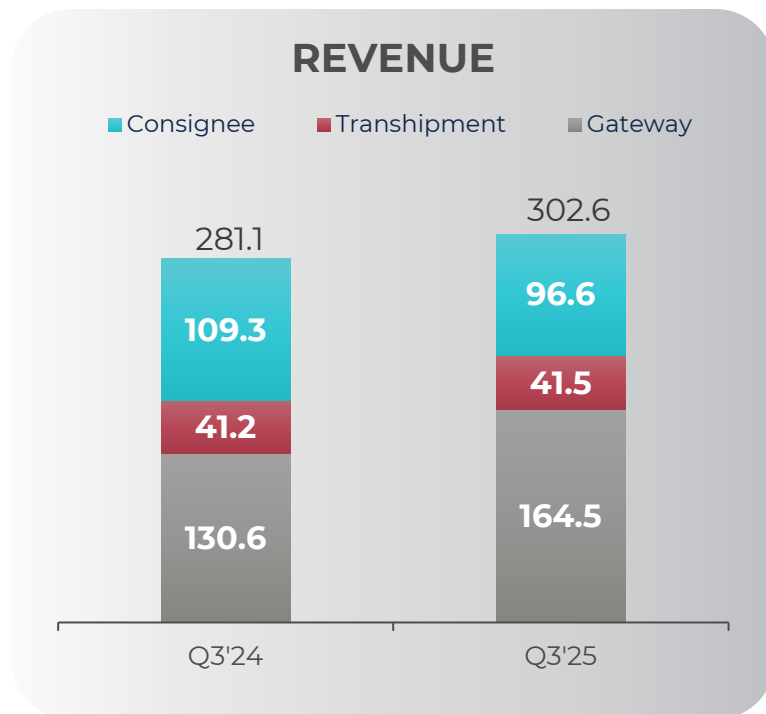
- **Reported net income** in Q3 FY25 was impacted by pre operating costs, higher indirect cost and finance cost of MPT with net impact of SAR 3.8 million. The adjusted net income for Q3FY25 excluding MPT was SAR 20.7 million
- **Adjusted net income (YTD) in** improved by 17.1% YTD due to an improvement in margins offset by increase in operating expenses and finance cost (MPT)

PORTFOLIO PERFORMANCE

A low-angle photograph of a modern glass skyscraper, showing its repetitive window patterns and structural lines. The image is overlaid with large, semi-transparent blue geometric shapes: a large triangle on the left and a smaller one on the right, creating a dynamic, architectural composition.

Ports Saudi Q3'FY25 - QoQ

SAR millions

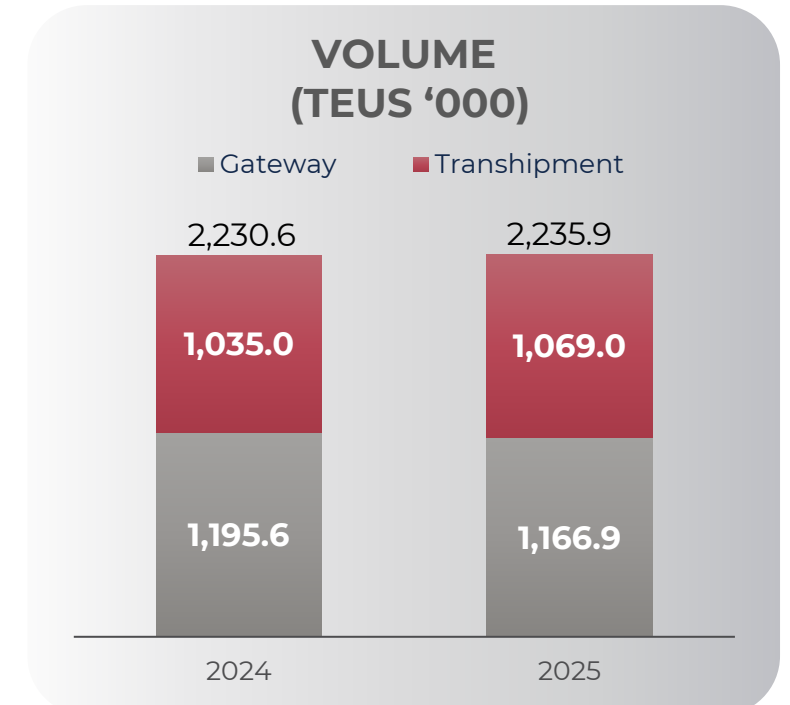
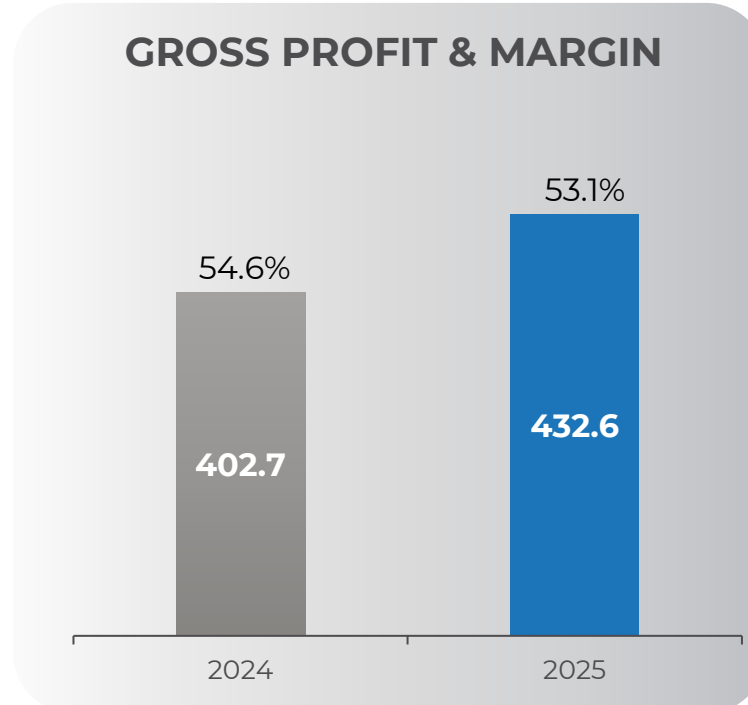
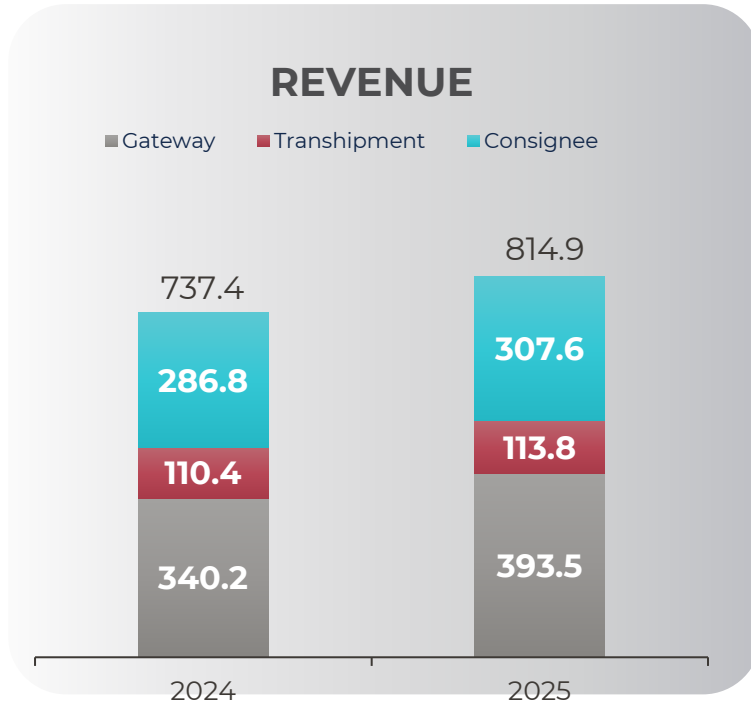


- **Revenue** increased mainly due to commencement of Multi Purpose Terminal (MPT) operations in Q3 2025 .
- **GP & Margins** declined due to MPT direct cost
- **Volume** declined primarily due to gateway.

MPT volumes sold in Q3 2025 is 8.1 million in Equivalent Tonnage

Ports Saudi Q3'FY25 - YTD

SAR millions



- **Revenue** increased mainly due to MPT
- **Gross margin** decreased to 53.1% due to MPT direct cost

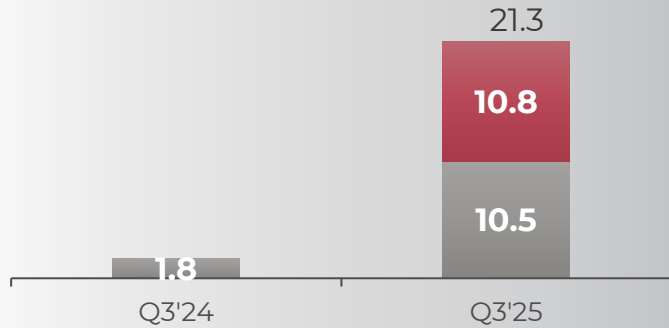
MPT volumes sold in Q3 2025 is 8.1 million in Equivalent Tonnage

Ports Int'l Q3'FY25 - QoQ

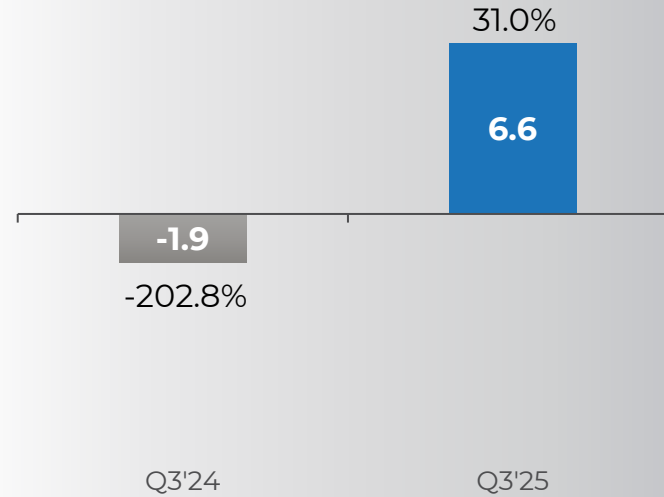
SAR millions

REVENUE

■ Consignee ■ Gateway

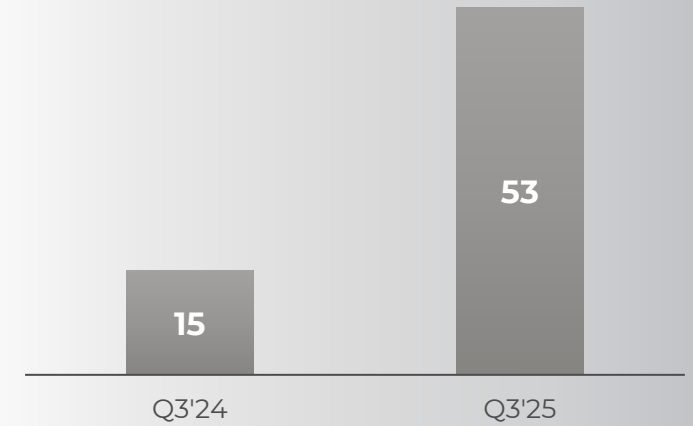


GROSS PROFIT & MARGIN



VOLUME (TEUS '000)

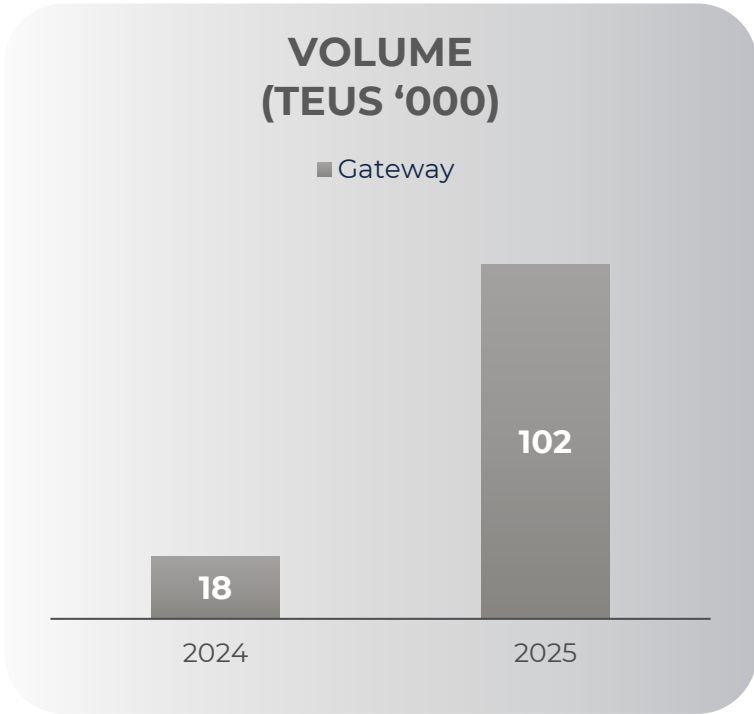
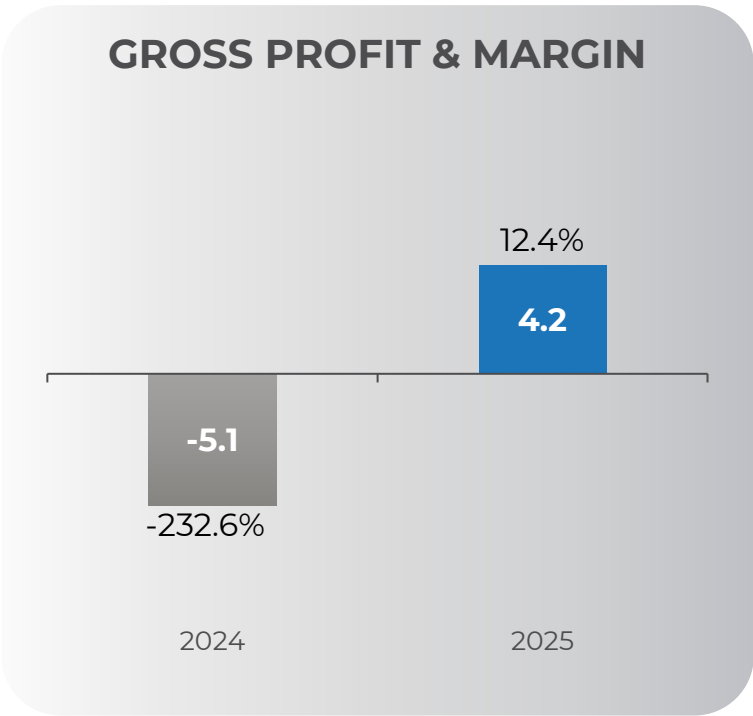
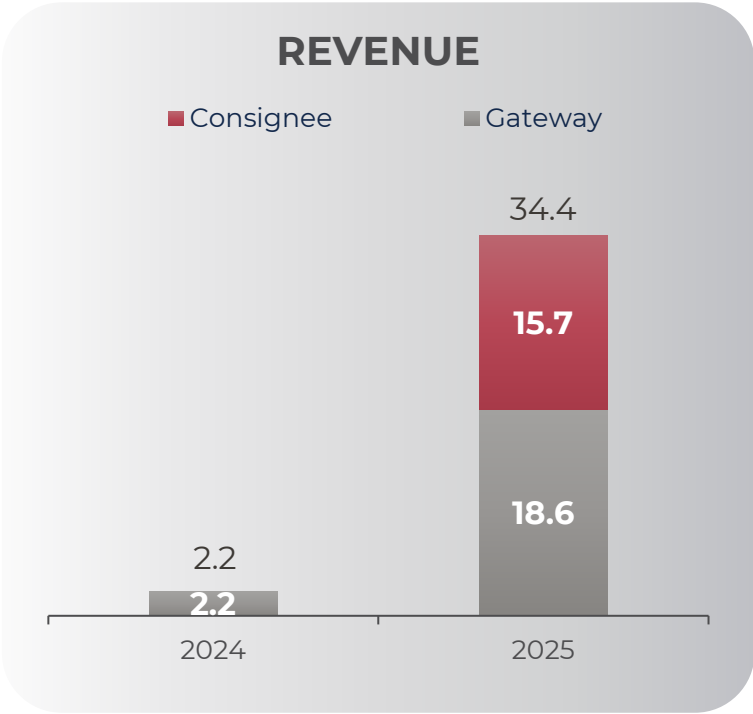
■ Gateway



- **Revenue & GP** increased due to higher volumes compared to last year (Startup phase)

Ports Int'l Q3'FY25 - YTD

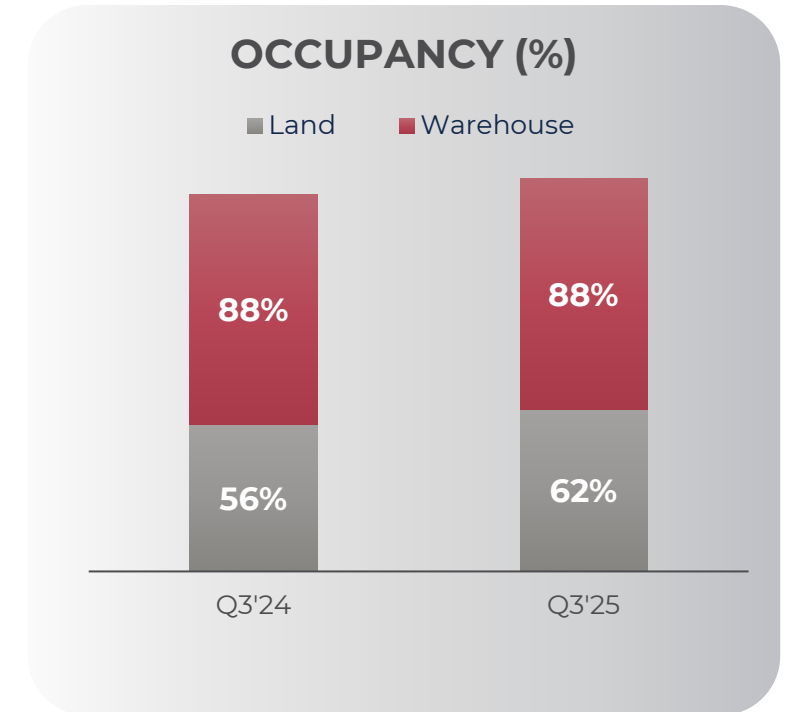
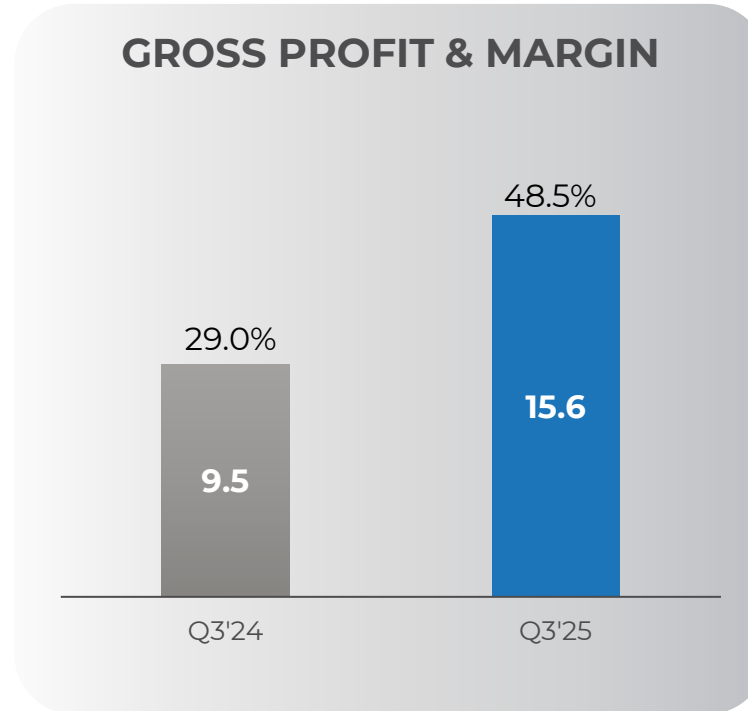
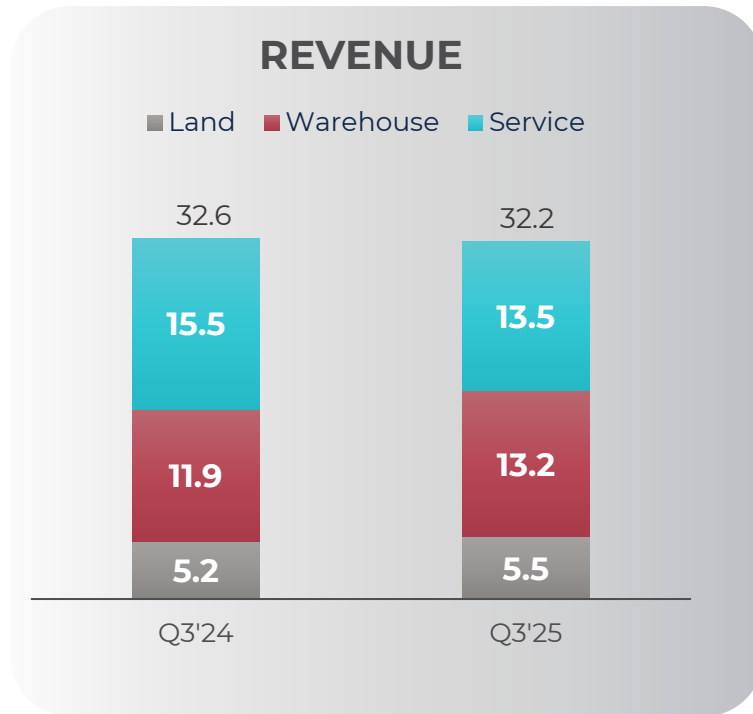
SAR millions



- **Revenue & GP** increased due to higher volumes compared to last year (Startup phase)

Logistics Q3'FY25 - QoQ

SAR millions



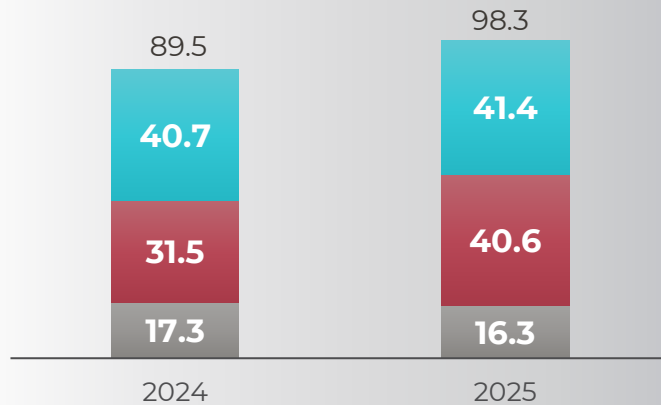
- **Revenue** remain flat QoQ due to product mix.
- **Gross profit margin** increased to 48.5% compared to Q3 2024, marking an increase by 19.5%.

Logistics Q3'FY25 - YTD

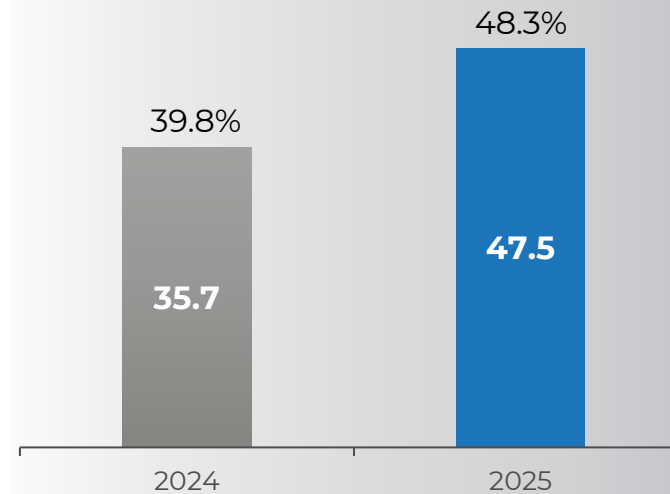
SAR millions

REVENUE

■ Land ■ Warehouse ■ Service

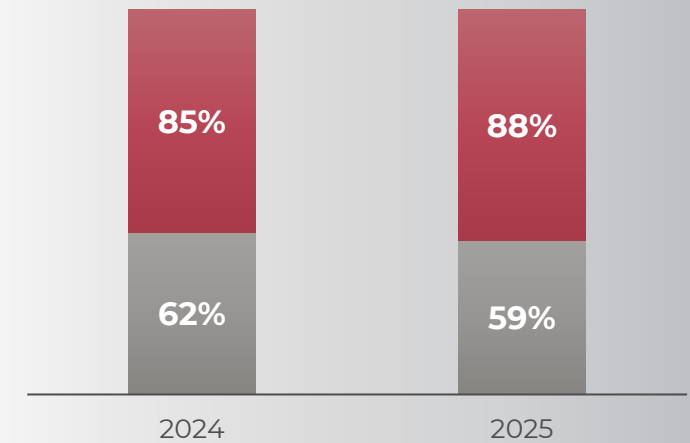


GROSS PROFIT & MARGIN



OCCUPANCY (%)

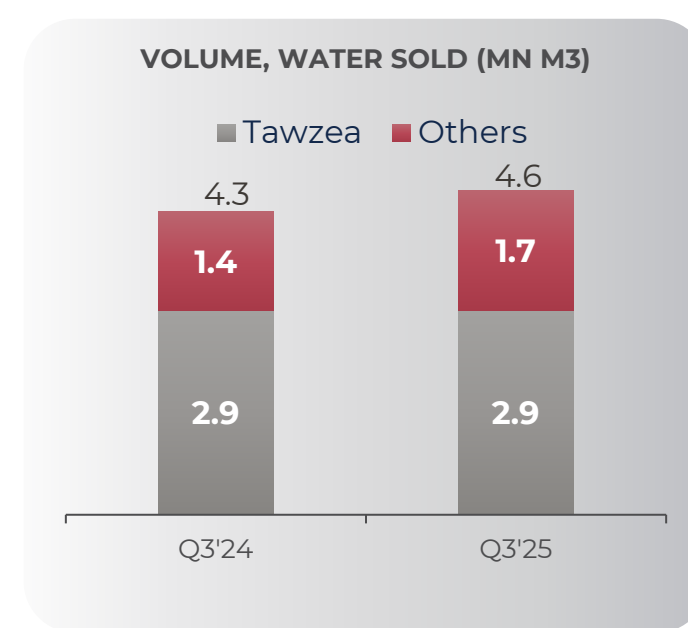
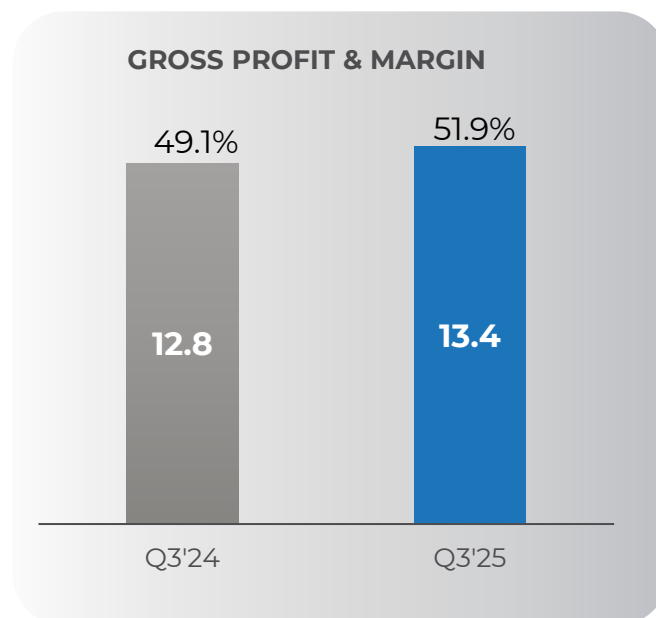
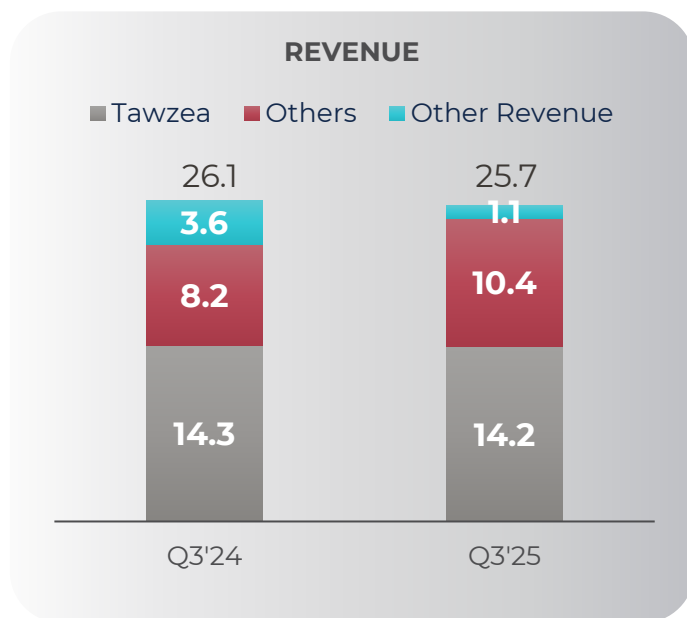
■ Land ■ Warehouse



- **Revenue** up 9.8% Y-Y to SAR 8.8m.
- **Gross profit margin** increased to 48.3% Y-Y, marking an increase by 8.5%.

Water Solutions Q3'FY25 - QoQ

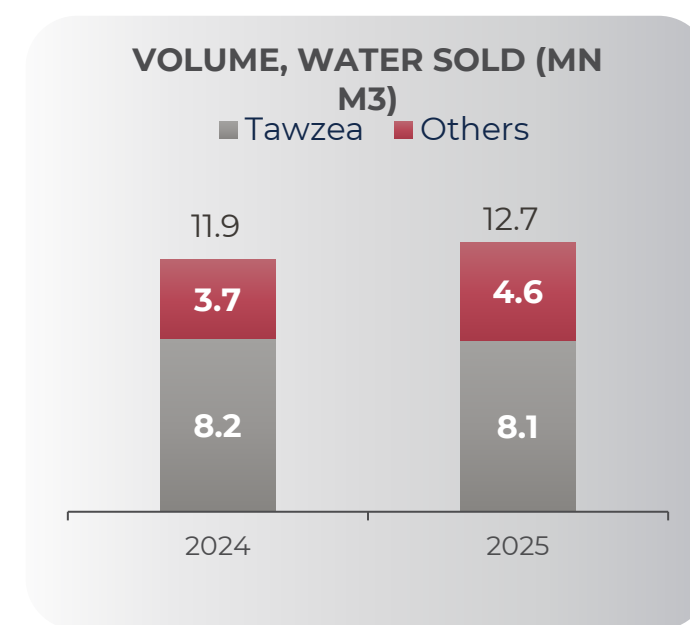
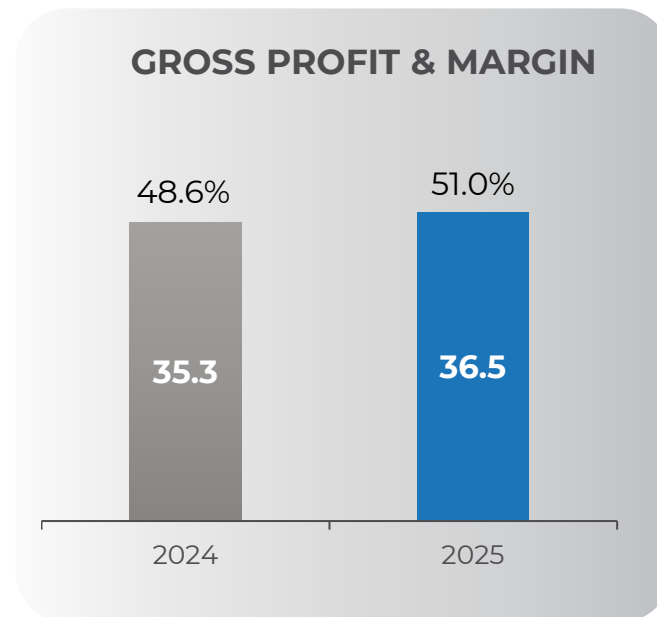
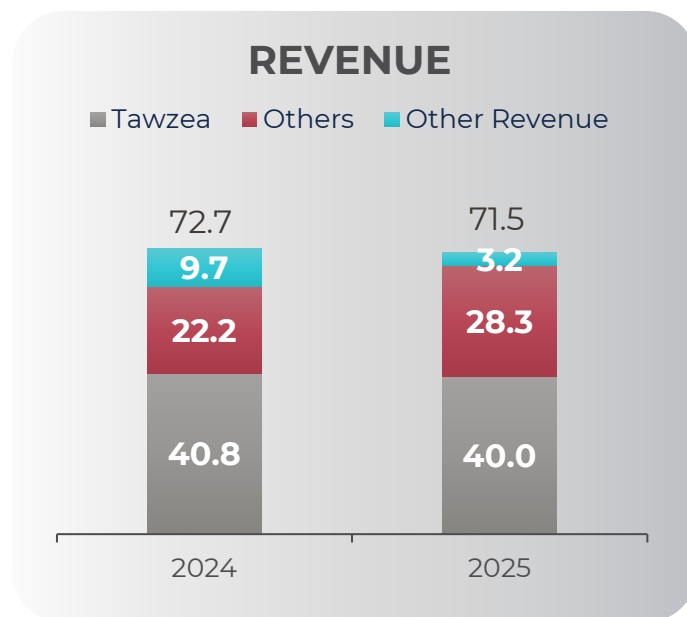
SAR millions



- **Revenue** slightly declined by 1.5% QoQ to SAR 25.7 million
- **Gross profit margins** rose to 51.9% from 49.1% in Q3'24.

Water Solutions Q3'FY25 - YTD

SAR millions



- **Revenue** declined by 1.6% Y-Y to SAR 71.5 million
- **Gross profit margins** rose to 51.0% from 48.6% in 2024.

APPENDIX

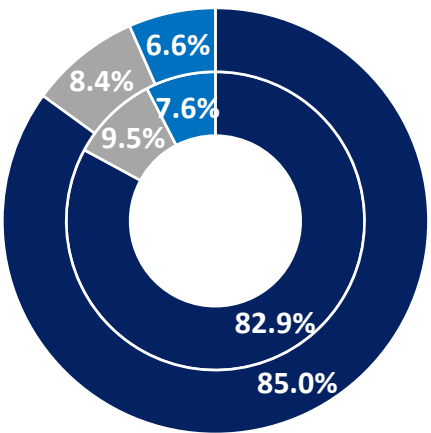
The background of the slide features a low-angle, upward-looking perspective of several modern skyscrapers with glass facades. The buildings are partially obscured by large, semi-transparent blue geometric shapes that create a layered, architectural effect. The word 'APPENDIX' is printed in a clean, white, sans-serif font in the upper left area.

Revenue And Gross Profit Composition

SAR millions

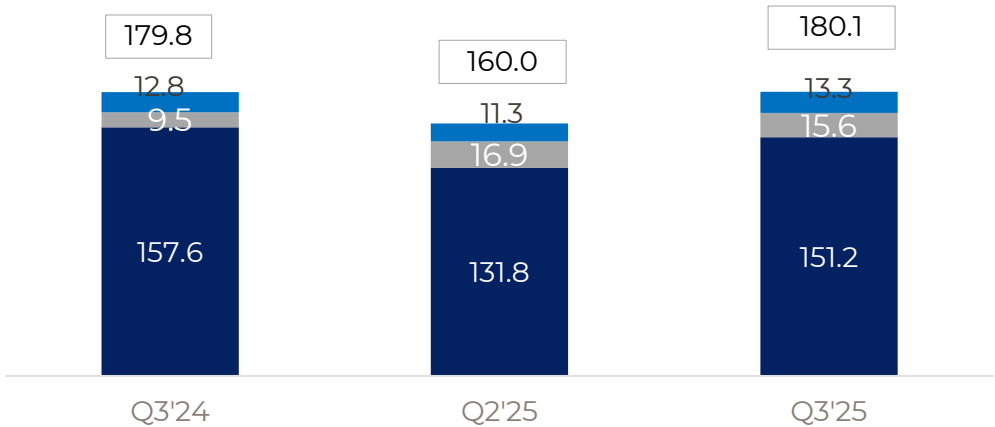
Ports Logistics Water

Revenue Composition

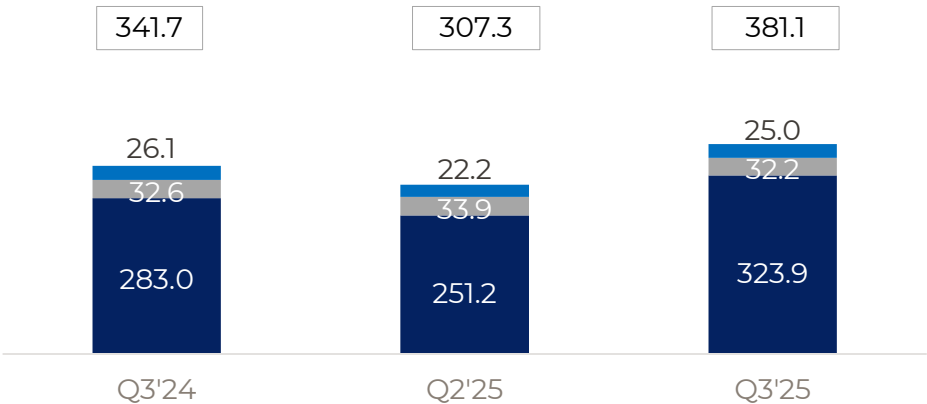


Inner | Q3 2024
Outer | Q3 2025

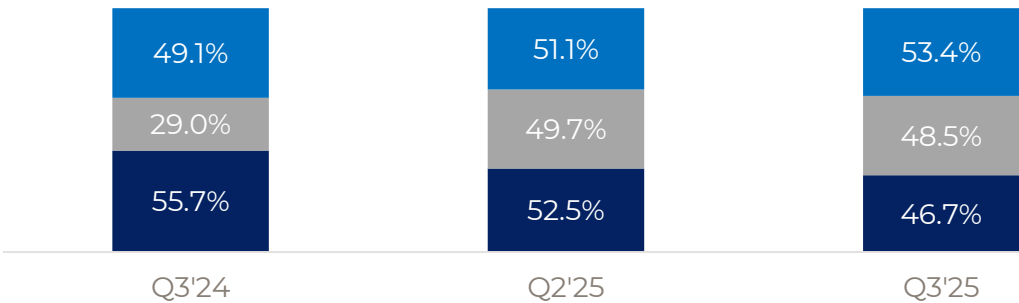
Gross Profit Composition



Group Revenue Composition

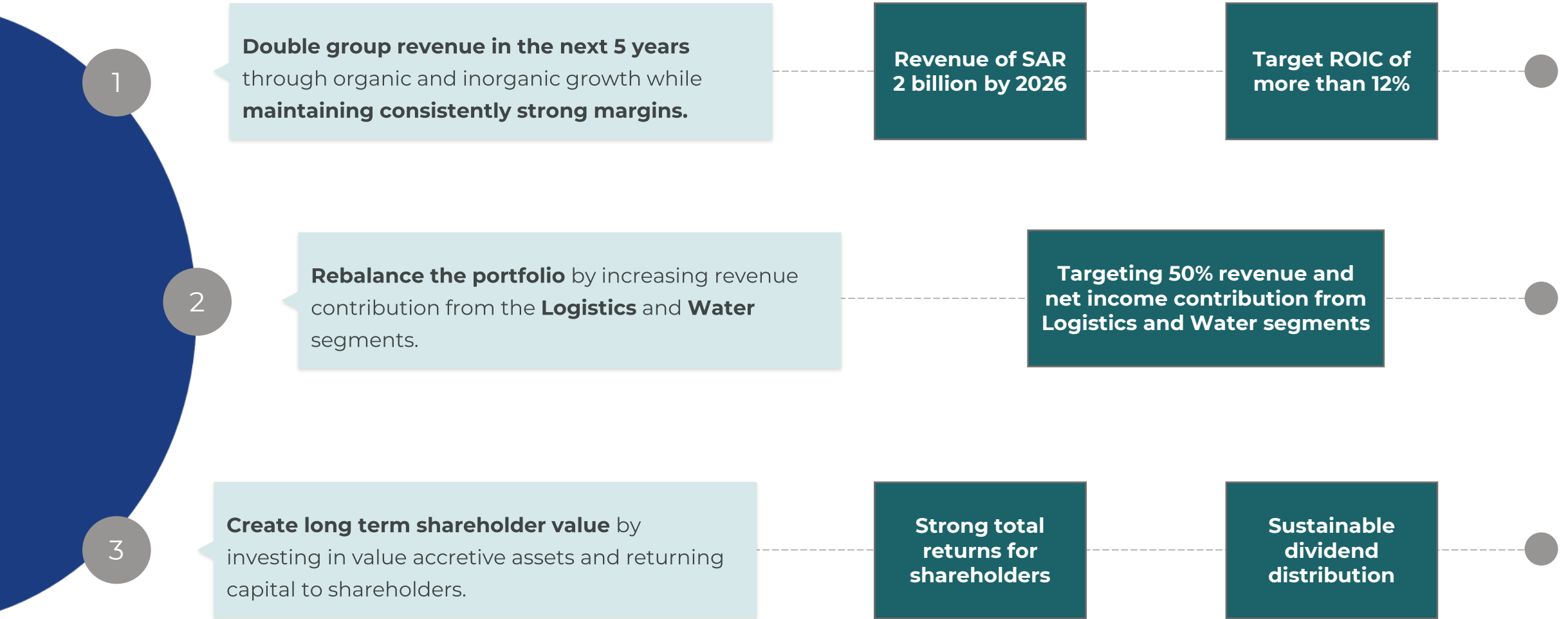


Gross Margin By Segment



* Revenue excludes accounting construction revenues

Strategic Objectives



6X26 Strategy Implementation Key Updates

Port



1. Fortify national championship ✓
2. Diversify into supporting activities/integrated offerings (WIP)
3. Positive progress being made in adding capacity to the KSA portfolio
4. Expand internationally ✓

3 PL

1. General 3PL (GDI) ✓
2. Specialized 3PL (Acquisition under process) ✓
3. SA Talke (Petchem) ✓
4. Pharma, Cold Chain etc. (3PL acquisition) ✓



1. Build on the BRZ and Logistics Parks model (Expand footprint and services) ✓
2. Expand outside bonded zone and in Riyadh
3. Shareholder agreement being signed with GII



1. Improve efficiencies and invest in Full Potential in core and adjacent activities ✓



1. Improve efficiencies and invest in Full Potential in core and adjacent activities ✓

Water

Logistics

- Increased bonded zone warehouse capacity to 120k m2
- Work has commenced on Khumra Logistics Park and MODON Logistics Hub
- 25k UWC warehouse will be handed over during Q3 2024
- GII JV to explore expansion in Riyadh
- LME approves Jeddah Islamic Port as a delivery point

RSGT Bangladesh commenced operations in June 2024

- Additional concessions being pursued in East and West Africa

Deployment of \$ 1.69 M of capital to fund LogX

- Evaluating acquisitions to complement Elite



3PL acquisition

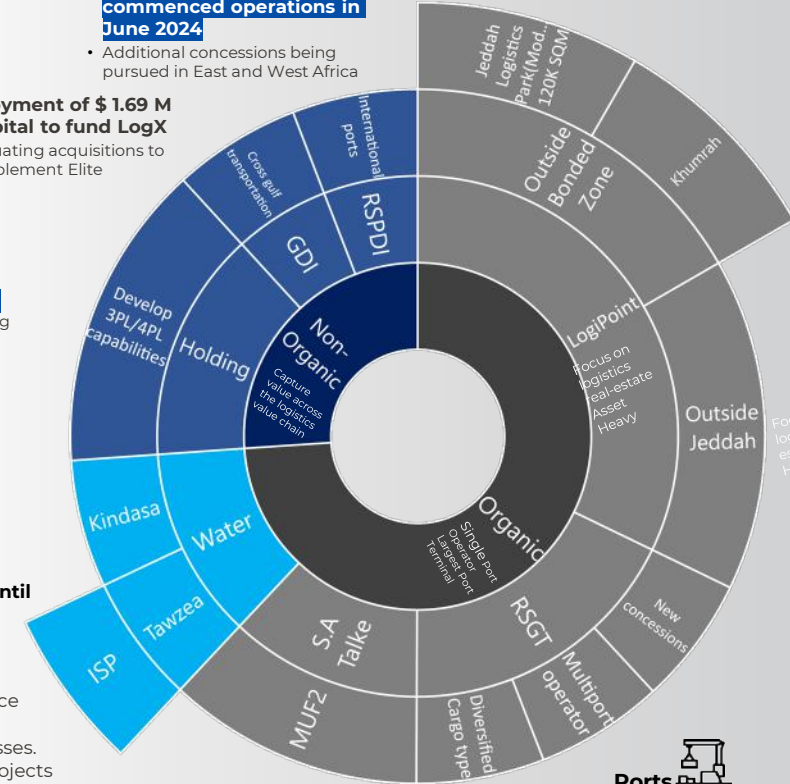
- Reviewing strong pipeline of deals



Water

- New 10 year concession until 2032

- Integrated Service Offering
- Scale up businesses. Won 4/6 ISTP projects already (Taif)
- 2 new projects signed in 1H24 in Neom (Lantania and Trujena dam)



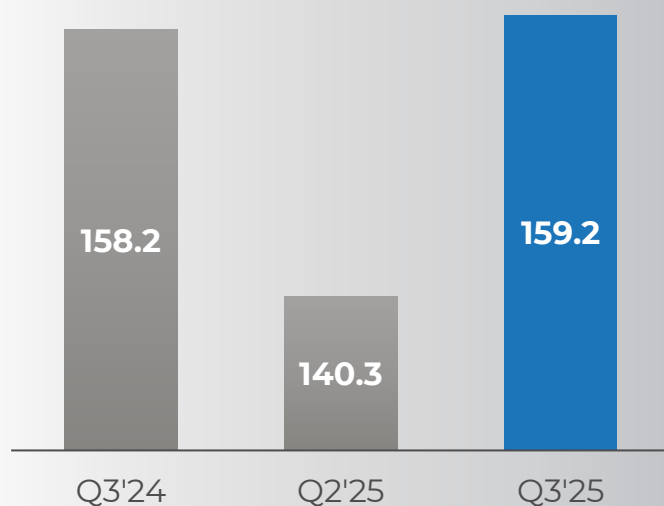
Considering creating a SPV for other Red Sea port Concessions

- Fortify national championship
- Diversify into supporting activities/integrated offerings
- Capacity increased to 6.2 million TEU

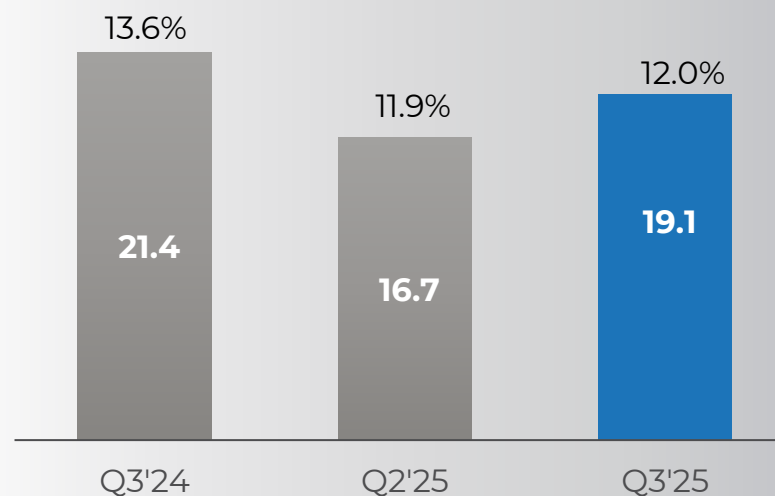
Tawzea Q3'FY25

SAR millions

REVENUE



ADJUSTED GROSS PROFIT & MARGIN



Q3 REPORTED NET INCOME (MARGIN)

SAR 8.1m (5.1%)

▲ **165.0% Y-Y**

SISCO SHARE OF Q3 ADJUSTED NET INCOME

SAR 4.0m

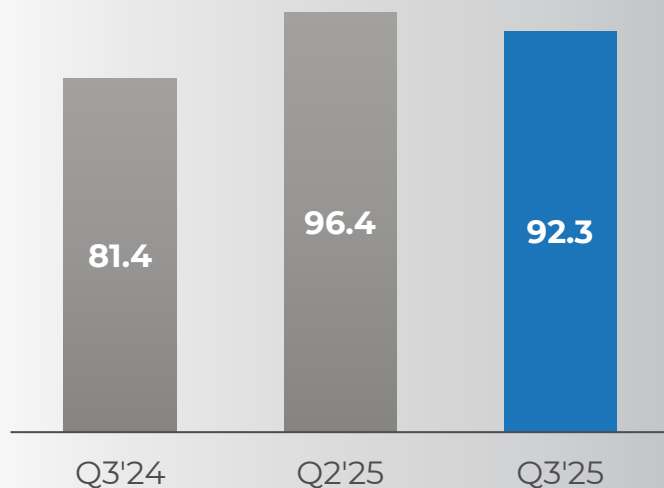
▲ **165.0% Y-Y**

- **Revenue** increased slightly by **0.6%** Y-Y
- **Gross profit** decreased by **10.7%** Y-Y

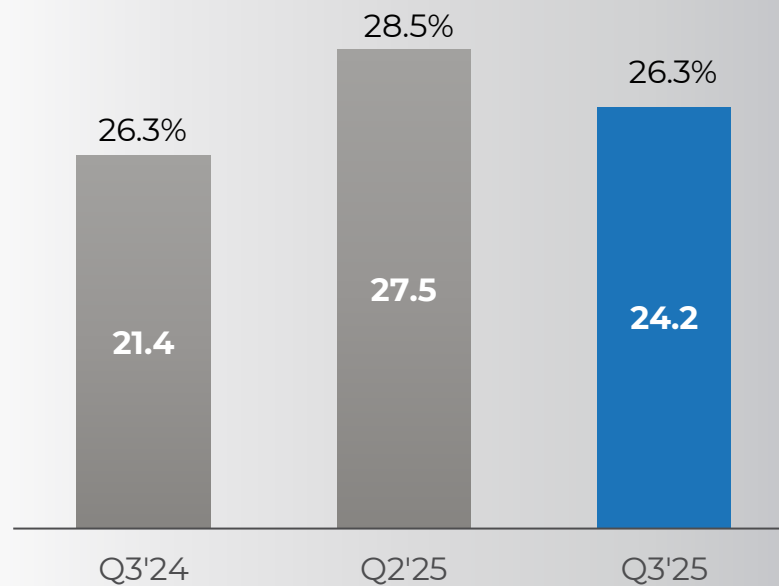
SA Talke Q3'FY25

SAR millions

REVENUE



GROSS PROFIT & MARGIN



Q3 NET INCOME

SAR 17.4 m



22.0% Y-Y

SISCO SHARE OF Q3 NET INCOME

SAR 5.7 m



18.7% Y-Y

- **Revenue** increased in Q3'25 compared to Q3'24, up 13.3%
- **Gross profit** margin remained flat from Q3'24

Income Statement - Quarterly

SAR 000	Q3 2024	Q3 2025	Variance	Q2 2025
Operational Revenue	341.8	381.1	11.5%	307.3
Direct Costs	(161.9)	(200.9)	24.1%	(147.3)
Gross Profit	179.9	180.2	0.2%	160.0
Operating expenses	(63.7)	(76.8)	20.6%	(57.6)
Operating Profit	116.2	103.4	-11.0%	102.5
Share of profit from investees	4.0	8.1	102.5%	10.7
Finance Charges	(74.3)	(79.6)	7.1%	(73.2)
Finance Income	7.8	9.1	16.7%	6.0
Other Income / (expense)	4.9	2.0	-59.2%	1.7
Zakat	(39.1)	(8.0)	-79.5%	(10.2)
Group Net Income	19.5	35.1	80%	37.5
NCI	(28.9)	(18.1)	-37.4%	(17.5)
SISCO NP – Reported	(9.4)	16.9	279.8%	19.9
SISCO NP – Adjusted	23.5	16.9	-28.1%	19.9

* Revenue and direct costs exclude accounting construction revenue / costs

Balance Sheet

	YE 2024	YTD 2025
Fixed Assets	4,382.8	4,629.4
Investments	260.6	285.6
Other Long-Term Assets	14.5	14.5
Current Assets	1,372.7	1,364.0
Total Assets	6,030.6	6,293.5
Borrowings	1,255.8	1,164.5
Long Term Liabilities	1,711.7	1,952.7
Current Liabilities (excl. borrowings)	655.3	707.4
Total Liabilities	3,623.1	3,824.6
Equity	2,407.5	2,468.9
Total Equity & Liabilities	6,030.6	6,293.5

Cash Flow Statement

	YE 2024	YTD 2025
Operating cash flow before working capital	681.1	544.4
Net working capital movement	(334.9)	(179.7)
Cash generated from operating activities	346.2	364.7
Finance charges, Zakat & income tax, EOSB	(160.5)	(48.6)
Net cash flow from operating activities	185.7	316.1
Short Term Murabaha matured / (deposited)	(118.6)	118.6
Investments in GDI and RSPD International	(8.0)	(13.2)
Other Investing activities	(99.7)	(164.4)
Net cash used in financing activities	(240.7)	(219.8)
Net decrease in cash and bank balances	(281.3)	37.3
Cash at the beginning of the period	1,166.4	885.0
Cash at the end of the period	885.0	922.3

SAR million	YE 2024	YTD 2025
Cash At Center	315.8	298.7
Cash At Affiliates	569.2	623.6
Cash at the end of period	885.0	922.3

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